

# Ark Schools – 2025/26 Board and Committee register of interests and 2024/25 meeting attendance

## Ark Schools Board

| Name                    | Date of appointment | Date stepped down | Term of Office   | Appointed by | Nature of interest                                                      | Date interest began | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|-------------------------|---------------------|-------------------|------------------|--------------|-------------------------------------------------------------------------|---------------------|--------------------------------------|----------------------------|
| Tina Alexandrou (Chair) | 21 November 2017    |                   | 21 November 2025 | Ark          | Trustee – Resolution Foundation                                         | October 2005        |                                      | 5/5                        |
|                         |                     |                   |                  |              | Chair of Governors – Ark White City Primary                             | October 2013        |                                      |                            |
|                         |                     |                   |                  |              | Trustee – Resolution Trust                                              | November 2015       |                                      |                            |
|                         |                     |                   |                  |              | Vice Chair – The Old Vic Theatre Trust                                  | March 2019          |                                      |                            |
|                         |                     |                   |                  |              | Director – Ark Academies Projects Ltd                                   | October 2024        |                                      |                            |
|                         |                     |                   |                  |              | Director – Resolution Ventures (Admin) Ltd                              | October 2024        |                                      |                            |
| Fiona Forbes            | 10 February 2022    |                   | 10 February 2026 | Ark          | Director – Resolution Impact Ventures Ltd                               | November 2024       |                                      | 5/5                        |
|                         |                     |                   |                  |              | Governor and Academy Sponsor - Ark Putney Academy                       | September 2012      |                                      |                            |
|                         |                     |                   |                  |              | Trustee – Get Further                                                   | September 2021      | May 2025                             |                            |
| Lord (Stanley) Fink     | 8 August 2006       |                   | 8 August 2026    | Ark          | Trustee – Sutton Trust                                                  | October 2024        |                                      | 3/5                        |
|                         |                     |                   |                  |              | Chair - Oxford Centre for Hebrew and Jewish Studies                     | March 2004          |                                      |                            |
|                         |                     |                   |                  |              | Trustee – Absolute Return for Kids (Ark)                                | April 2004          |                                      |                            |
|                         |                     |                   |                  |              | Trustee – Ark UK Programmes                                             | September 2006      |                                      |                            |
|                         |                     |                   |                  |              | Chair Emeritus – Ark Burlington Danes Academy                           | September 2006      |                                      |                            |
|                         |                     |                   |                  |              | Director – Ark Academies Projects Ltd                                   | May 2007            |                                      |                            |
|                         |                     |                   |                  |              | Member of House of Lords, discussing matters relating to Department for | January 2011        |                                      |                            |

| Name               | Date of appointment | Date stepped down | Term of Office   | Appointed by | Nature of interest                                               | Date interest began                    | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|--------------------|---------------------|-------------------|------------------|--------------|------------------------------------------------------------------|----------------------------------------|--------------------------------------|----------------------------|
|                    |                     |                   |                  |              | Education                                                        |                                        |                                      |                            |
|                    |                     |                   |                  |              | Director - Project Etopia Group Limited                          | June 2018                              |                                      |                            |
|                    |                     |                   |                  |              | Director and shareholder - Blackbullion Ltd                      | April 2019                             |                                      |                            |
|                    |                     |                   |                  |              | Shareholder - Clenzair Ltd                                       | October 2020                           |                                      |                            |
|                    |                     |                   |                  |              | Shareholder – Ceed Ltd                                           |                                        |                                      |                            |
| Gerard Griffin     | 1 September 2010    |                   | 1 September 2026 | Ark          | Director – Ark Academies Projects Ltd                            | September 2010                         |                                      | 5/5                        |
|                    |                     |                   |                  |              | Chair of Governors – Isaac Newton Academy                        | September 2012                         |                                      |                            |
| Lucy Heller (CEO)* | 9 March 2010        |                   | Ex officio role  | Ark          | Director - Ark Academies Projects Ltd                            | March 2010                             |                                      | 5/5                        |
|                    |                     |                   |                  |              | Director - Ark UK Programmes                                     | May 2012                               |                                      |                            |
|                    |                     |                   |                  |              | Board member - Education Endowment Foundation                    | June 2018                              |                                      |                            |
|                    |                     |                   |                  |              | Director – Now Teach                                             | June 2022                              |                                      |                            |
|                    |                     |                   |                  |              | Trustee – Purposeful Ventures                                    | October 2023                           |                                      |                            |
| Richard King       | 13 April 2023       |                   | 13 April 2027    | Ark          | Chair of Trustees – Willow Foundation                            | August 2009                            |                                      | 4/5                        |
|                    |                     |                   |                  |              | Chair, Audit & Risk Committee – OIT PLC                          | April 2017                             |                                      |                            |
|                    |                     |                   |                  |              | Trustee & Chair of Finance, Audit and Risk Committee - FareShare | March 2021                             |                                      |                            |
|                    |                     |                   |                  |              | Partner – Beach Private Equity                                   | January 2023                           |                                      |                            |
|                    |                     |                   |                  |              | Chair - FOLC Ltd                                                 | January 2024                           |                                      |                            |
| Claire Musgrave    | 25 March 2025       |                   | 25 March 2029    | Ark          | Partner / Designated Member (DM) – Marshall Wace LLP             | December 2013 (DM since December 2023) |                                      | 2/2                        |
|                    |                     |                   |                  |              | Trustee – The Sequoia Trust                                      | September 2015                         | June 2025                            |                            |
|                    |                     |                   |                  |              | Trustee – The Eureka Charitable Trust                            | September 2015                         |                                      |                            |
|                    |                     |                   |                  |              | Director – Marshall Wace Asset Management                        | April 2016                             |                                      |                            |

\*Ark Chief Executive and Ark Schools Accounting Officer. +Non-Executive co-opted committee member.

| Name                             | Date of appointment | Date stepped down | Term of Office   | Appointed by | Nature of interest                                     | Date interest began | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|----------------------------------|---------------------|-------------------|------------------|--------------|--------------------------------------------------------|---------------------|--------------------------------------|----------------------------|
|                                  |                     |                   |                  |              | Chair of Development Board – Place2Be                  | November 2019       |                                      |                            |
|                                  |                     |                   |                  |              | Director - MW XO SPV Limited                           | November 2020       |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Health Innovations Fund GP Limited    | December 2020       |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Digital Assets Holdco Limited         | May 2021            |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Digital Finance Fund GP Limited       | June 2021           |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Digital Finance Fund Holdco Limited   | June 2021           |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Digital Finance Fund II GP Limited    | April 2022          |                                      |                            |
|                                  |                     |                   |                  |              | Director – Marshall Wace Asia Limited                  | July 2022           |                                      |                            |
|                                  |                     |                   |                  |              | Director – MW XO Health Innovations Fund II GP Limited | September 2022      |                                      |                            |
|                                  |                     |                   |                  |              | Director – Marshall Wace Singapore Pte. Limited        | September 2022      |                                      |                            |
|                                  |                     |                   |                  |              | Director – Marshall Wace Middle East Limited           | April 2024          |                                      |                            |
| Anthony Williams<br>(Vice Chair) | 5 September 2007    |                   | 5 September 2027 | Ark          | Chair of Governors - Ark Walworth Academy              | September 2007      |                                      | 5/5                        |
|                                  |                     |                   |                  |              | Director - Ark Academies Projects Ltd                  | September 2009      |                                      |                            |
|                                  |                     |                   |                  |              | Partner - Bluefield Partners LLP                       | January 2010        |                                      |                            |
|                                  |                     |                   |                  |              | Director - The Near East Foundation (UK)               | October 2012        |                                      |                            |

## Risk and Audit Committee

| Name                    | Date of appointment | Date stepped down | Term of Office   | Appointed by      | Nature of interest                                                                                                                                                                                                                                                           | Date interest began | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|-------------------------|---------------------|-------------------|------------------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------------------|----------------------------|
| Richard King<br>(Chair) | 13 April 2023       |                   | 13 April 2027    | Ark Schools Board | See above                                                                                                                                                                                                                                                                    |                     |                                      | 6/6                        |
| Stephen West<br>+       | 15 December 2021    |                   | 15 December 2025 | Ark Schools Board | Director and Treasurer from 2021 – St James Meadow Ltd                                                                                                                                                                                                                       | September 2014      |                                      | 6/6                        |
|                         |                     |                   |                  |                   | Member of Bishop's Council (equivalent to Board of Directors), Treasurer, Chair of the Finance and Audit Committee, Member of the Governance Committee, Member of the Diocesan Synod, Member of the Remuneration Committee – Diocese of St Edmundsbury and Ipswich (Suffolk) | October 2016        |                                      |                            |
|                         |                     |                   |                  |                   | Advisor to the Audit Committee – The Company of Biologists Ltd                                                                                                                                                                                                               | 2017                |                                      |                            |
|                         |                     |                   |                  |                   | Trustee Director, Member of the Board of Ormiston Families Enterprises Limited (subsidiary), Chair of the Resources Committee – Ormiston Families                                                                                                                            | November 2018       |                                      |                            |
|                         |                     |                   |                  |                   | Member of the Finance & Risk Committee - Ark                                                                                                                                                                                                                                 | December 2021       |                                      |                            |
|                         |                     |                   |                  |                   | Member of the Audit and Risk Committee, Member of the Remuneration Committee – University of Suffolk                                                                                                                                                                         | January 2022        |                                      |                            |
|                         |                     |                   |                  |                   | Close family member employed by JP Morgan.                                                                                                                                                                                                                                   | June 2016           |                                      |                            |

\*Ark Chief Executive and Ark Schools Accounting Officer. +Non-Executive co-opted committee member.

| Name             | Date of appointment | Date stepped down | Term of Office   | Appointed by      | Nature of interest                                           | Date interest began | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|------------------|---------------------|-------------------|------------------|-------------------|--------------------------------------------------------------|---------------------|--------------------------------------|----------------------------|
| Anthony Williams | 1 September 2024    |                   | 5 September 2027 | Ark Schools Board | See above                                                    |                     |                                      | 6/6                        |
| Alan Young +     | 28 November 2024    |                   | 28 November 2027 | Ark Schools Board | Consultant - Ernst & Young LLP                               | July 2024           | June 2026                            | 5/5                        |
|                  |                     |                   |                  |                   | Chair of Finance Committee and Governor – One Degree Academy | October 2025        |                                      |                            |

## Remuneration Committee

| Name                 | Date of appointment | Date stepped down | Term of Office | Appointed by      | Nature of interest | Date interest began | Date interest ceased (if applicable) | 2024/25 Meeting attendance |
|----------------------|---------------------|-------------------|----------------|-------------------|--------------------|---------------------|--------------------------------------|----------------------------|
| Tina Alexandrou      | 10 July 2025        |                   | 10 July 2029   | Ark Schools Board | See above          |                     |                                      | 1/1                        |
| Fiona Forbes         | 10 July 2025        |                   | 10 July 2029   | Ark Schools Board | See above          |                     |                                      | 1/1                        |
| Richard King (Chair) | 10 July 2025        |                   | 10 July 2029   | Ark Schools Board | See above          |                     |                                      | 1/1                        |

*Last updated: November 2025*